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Our Vision
The University of Saskatchewan Students’ Union strives to be the recognized leader in enhancing the student experience.

Our Mission
The University of Saskatchewan Students’ Union exists to represent, serve, and support the academic and non-academic needs of undergraduate students of the University of Saskatchewan through accountable, dynamic, and unified leadership. It also serves to protect and maintain the integrity of quality accessible public education.

Our Values
The following principles shall guide the University of Saskatchewan Students’ Union in all of its endeavours: innovation; integrity; mutual respect; professionalism; service; social, economic, and environmental responsibility; teamwork; and trust.
President’s Message
Jared Brown
As the University of Saskatchewan Students’ Union (USSU) President, I am very proud to provide this report on behalf of the USSU Executive and members of University Students’ Council (USC).

It is because of the dedicated work of student leaders, management, and staff of the USSU that we have been able to do so much on behalf of the undergraduate community at the University of Saskatchewan. Thanks to them, it was an exceptional year and we had a blast throughout!

Like every year, 2012-2013 was an extremely busy year for the USSU Executive members. The year kicked off with an incredibly successful Welcome Week which, without a doubt, gave us the momentum we needed to start the year off in the right direction. We focused on connecting with students and kept them engaged throughout the year with events and our Town Halls.

It was also a year to reaffirm our commitment to the quality of education, the quality of student life, and the affordability and accessibility of post-secondary education. The USSU delivered a range of student programs, services, awards and events, and actively advocated on behalf of students on important issues such as TransformUS, the University of Saskatchewan’s undertaking of program prioritization as part of the operating budget adjustment initiative.

“It is because of the dedicated work of student leaders, management, and staff of the USSU that we have been able to do so much...”
“I am endlessly proud to say I was a member of the 2012-13 USSU Executive.”
Thanks to my Executive colleagues, Ruvimbo Kanyemba, VP Academic; Alexandria Werenka, VP Student Affairs; and Steven Heidel, VP Operations and Finance, for all their hard work and dedication to ensure the USSU continues to be a leader in our community. I am endlessly proud to say I was a member of the 2012-13 USSU Executive.

Finally, to the undergraduates of U of S - thank you! It has been the greatest honour to serve as your USSU President. I know you’re in good hands with the 2013-14 USSU President and Executive.

Jared Brown
USSU President 2012-2013
General Manager's Message
Caroline Cottrell
In keeping with the past several years at the USSU, 2012-13 witnessed continued change as we sought to fulfill our mandate to serve undergraduate students to the maximum possible. The USSU continues to be a dynamic and responsive organization which keeps the needs of students uppermost in all decision making.

One of the most significant changes this year was the retirement of Freda Salikin after a career with the USSU which began in 1976. We celebrated her long service to students and the USSU at the end of January and we continue to wish her well in her retirement. Freda’s departure created some room for substantive changes to the way in which the senior management team was organized and as a result I split responsibilities formerly held by her into two positions, Facilities Manager and Business and Services Manager, and moved various duties laterally to then create a Communications and Marketing Manager position, where formerly there had been a more limited marketing component. This restructuring left Louis’ without a Food and Beverage Manager and so a new manager was hired starting in late December to ensure a smooth transition. These new configurations have worked exceptionally well and as usual, the senior staff has taken on the challenges with good grace and good humour. Moreover, during an extended medical absence on my part in the fall of 2012, they all willing and cheerfully stepped into the breach and ensured that the organization continued to move smoothly forward.

Throughout the course of 2012, we continued to monitor and manage the USSU’s operations despite confronting some particular challenges. Student use of Copy Central continued to decline as new and emerging technologies allowed students to employ divergent mechanisms for acquiring learning materials. We are monitoring the situation very closely and will be presenting a report to University Students’ Council sometime in late fall or over the winter of 2013-14. Interestingly, XL Print and Design continues to thrive and expand under its new manager who took over when our long time designer left to take an animation course in Vancouver. We believe the move from the back of then Browsers, to its own location on the main floor of the MUB has helped re-invigorate the business. As importantly,
moving XL Print and Design was the first step in our long-term plan to wind down Browsers and re-open the space in Upper MUB as another venture.

This new venture, some time in the planning will soon come to into existence, when we open Louis’ Loft. Over the past several year it has become clear that university pedagogy has changed and students are now obtaining course materials in new ways, thereby effectively ending the profitability of a used bookstore/coffee shop. Simultaneously it became clear that we needed a second special events space, but one that could function as a coffee and sandwich shop during the day and that we could more easily deal with the needs of campus clubs for social space by having a second, large area for events. With all these factors in mind, we began the process of redesigning Upper MUB so that it met these needs. It will open at the end of May 2013 and we are very hopeful that it will perform exactly as expected over time. A new space in Upper MUB will, we hope, also offset the loss of Beach Volleyball, closed down when the university required us to hand back the land for the proposed construction of a hotel. Our ability to run a couple of weddings each weekend in the MUB is now assured.

The last operation to note is the Information Centre which continues to be very busy with UPASS. Currently they are getting ready to introduce the first UPASS for spring and summer and although enrolment is significantly less

“This new venture, some time in the planning will soon come to into existence...”
than during the term, it is still work they have not done in the past. It is, however, very much in keeping with the wishes of undergraduate students to have access to a discounted bus pass throughout the entire year, rather than just in the eight fall and winter months.

Changes to senior management staffing configurations also meant that the USSU’s Centres went from being supervised by the Communications Manager to being under the guidance of the Business and Services Manager. The Centres, which include the Pride Centre, the Women’s Centre, the Help Centre, the Food Centre and Safewalk/Student Crew, continue to provide valuable services to students, and in many instances, also provide students with a safe and welcoming place to meet like minded individuals. The Centres are all very proactive in mounting events, individually and in concert with each other, and such regulars as the Drag Show and Take Back the Night attract significant community involvement.

The USSU remains a vibrant union serving students and the broader university community, with a dedicated staff and a highly involved group of students. I remain very proud and humbled to continue in my role of General Manager of such a diverse and interesting organization.

Caroline Cottrell
General Manager
**USSU Operations**

**Browsers Café**

This was a year of transition at Browsers. Coffee sales remained strong with the switch to Museo coffee from Starbucks. Traffic increased as customers continue to flock to the space to take advantage of the natural light, atmosphere, and access to the Louis’ menu.

The textbook side of the business continued to decline as students found affordable options online and professors move away from traditional textbooks. Serious discussions took place during the year over the future of textbook sales at Browsers and it was decided by year’s end that books would need to be removed to make space for increased seating.

Major renovations were planned beginning in the upcoming year. The textbook portion of the operation will cease given the continuing decline in sales. More seating will be added to the venue along with a new service counter that will better serve customers. The menu will be expanded to include sandwiches, salads, baking, and other items that are made in-house.

The room will be capable hosting special events for student groups and others since Louis’ cannot keep up with current demand for space. Having a second room in which to book functions will allow food and beverage revenues to grow in the coming years, thereby ensuring stability for the USSU.

**XL Print & Design**

XL Print & Design enjoyed continued success due to positive word of mouth and a more welcoming location on the main floor of the Memorial Union Building. Revenues continued to grow and the outlook for XL is strong as the business continues to provide a valuable service that also turns a profit for the USSU.

XL Print & Design specializes in wide format printing, colour copying and graphic design. XL offers wide format colour printing of up to 5 feet and carries various types of media such as matte paper, photo gloss, vinyl, canvas and sticker paper. XL can also print black and white wide format of up to 3 feet for the budget conscious, and can provide design for event posters, invitations, business cards, research posters and, many other products.
2012-13 was a very successful year for Louis’ with over $1.6 million in sales from May to April. The year began with renovations that opened up the space and made the venue more flexible to accommodate various types of events. In addition to structural changes new lighting, flooring, tables, and chairs were added to create a more welcoming atmosphere. The renovations were completed in late May in time for the sold out wedding season.

A sold out Beach Volleyball league meant record revenues for both league fees and food and beverage revenue. Unfortunately this will be the last summer for Louis’ Beach Volleyball since the University is repurposing the land for construction of a new hotel.

The fall was highlighted by record attendance in the Bowl and busy Welcome Week concerts. Louis’ continued the busy year by catering to students with an extensive menu, nightly promotions, and a wide variety of entertainment.

Louis’ continued to grow business outside of the walls of the Memorial Union Building as well. Catering orders came in from across campus including many functions in the newly renovated Place Riel Student Centre. Louis’ also continued to provide food and beverage services at Griffith Stadium for events ranging from Huskie Football games to track and field meets.

### Information Centre

The Information Centre had continued success in its central location on the main floor of the Place Riel Student Centre. In co-operation with USSU reception they are truly the front door to the U of S campus. Together they satisfy students’ needs for U-Pass stickers or opt-outs, housing advertising, CHEP good food boxes, club insurance, show tickets, STC bus tickets, and countless directions to other parts of campus.

### Copy Central

Copy Central, the USSU’s fleet of photocopiers, continues to be an important service to students despite declining usage. While usage and revenues are down, the service remains valuable to students who need access to the fleet of copiers across campus to do copying of materials. The USSU considers Copy Central a very important service to undergraduates and so USC and the Executive remain willing to support this venture with the funds necessary for the operation to succeed.
2012-13 Experience in Excellence Awards

Teaching Excellence Awards
Selected by students, the Teaching Excellence Award recognizes those who have demonstrated enthusiasm, organization and fairness in evaluation, providing exceptional commitment and support to their classrooms. The 2012-13 winners are:

- Beverley Kobelsky (Drama)
- Allan Dolovich (Mechanical Engineering)
- William Robertson (ITEP – English)
- Richard Katz (Psychology)
- Mehdi Nemati (Chemical & Biological Engineering)
- Katharina Lohmann (Large Animal Clinical Science)
- Darcy Allen (Dentistry)
- Daniel Neilson (Computer Science)
- Jason Zorbas (Political Studies)
- Jitendrapal Sharma (Civil & Geological Engineering)
- Joyce Walker (Instructional Support Winner – Pharmacy)

USSU Centre Awards
The USSU Centre Awards recognize those among the University of Saskatchewan faculty, staff, students and alumni who have demonstrated leadership and courage in advancing the quality of life in support of those experiencing outstanding struggles. The 2012-13 winners are:

- Erica McFadden,
  USSU Pride Centre Doug Wilson Award
- Christie Lynn McGregor,
  USSU Help Centre Award
- Tara Kooy,
  USSU Women’s Centre Award

Walter Murray Leadership Award
This award is presented to a student who has provided leadership beyond the call of duty in enhancing the student experience at the University of Saskatchewan. The 2012-13 winner is:

- Erica Lee
Doug Favell Staff Spirit Award
This award recognizes non-academic staff members who are responsible for enhancing the student experience. The 2012-13 winners are:

- Meredith Penner, USSU Staff member
- Lea Pennock, U of S Staff Member

Vera Pezer Awards for Student Enhancement
This award is presented to U of S student volunteers who have given their time and energy to ensure that non-academic facets of the student experience are enhanced. The 2012-13 winners are:

- Galen Richardson, Member of Student Council
- Taletha Bennett, USSU Centres
- Victoria Cowan, Volunteerism
- Kinesiology Students’ Society, Campus Group of the Year

Academic Advising Award
This award honors outstanding delivery of Academic Advising at the University of Saskatchewan and serves to recognize the importance Academic Advising has on enhancing the student experience. The 2012-13 winner is:

- Dave Muench

Engaged Young Alumni Award
The Engaged Alumni Excellence Award is given to an alumnus who is actively engaged in their community and has maintained a strong connection to the alumni of the university, who has graduated in the past five years, and is 35 years of age or younger. The 2012-13 winner is:

- Shannon Lindsay
Summarized Financial Statements of
University of Saskatchewan Students' Union

Years ended April 30, 2013 and 2012

KPMG LLP
Chartered Accountants
600 - 128 Fourth Avenue South
Saskatoon SK S7K 1M8

Telephone          (306) 934-6200
Fax                (306) 934-6233
Internet           www.kpmg.ca
REPORT OF THE INDEPENDENT AUDITORS ON THE SUMMARY FINANCIAL STATEMENTS

To the Members of the University of Saskatchewan Students’ Union

The accompanying summary financial statements of the University of Saskatchewan Students’ Union, which comprise the summary statements of financial position as at April 30, 2013, April 30, 2012 and May 1, 2011 and the summary statements of operations for the years ended April 30, 2013 and April 30, 2012, are derived from the audited financial statements, prepared in accordance with Canadian accounting standards for not-for-profit organizations, of the University of Saskatchewan Students’ Union as at April 30, 2013, April 30, 2012 and May 1, 2011 and for the years ended April 30, 2013 and April 30, 2012.

We expressed an unmodified audit opinion on those financial statements in our report dated August 16, 2013.

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations applied in the preparation of the audited financial statements of the University of Saskatchewan Students’ Union. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of the University of Saskatchewan Students’ Union.

Management’s Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a fair summary of the audited financial statements.

Auditors’ Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of the University of Saskatchewan Students’ Union as at April 30, 2013, April 30, 2012 and May 1, 2011 and for the years ended April 30, 2013 and April 30, 2012 are a fair summary of those financial statements.

Chartered Accountants
Saskatoon, Canada
August 16, 2013

KPMG LLP
## 2012-13 Statement of Financial Position

**April 30, 2013, April 30, 2012 and May 1, 2011**

### Assets

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$886,490</td>
<td>$1,839,272</td>
<td>$6,578,628</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>40,908</td>
<td>39,100</td>
<td>51,858</td>
</tr>
<tr>
<td>Due from University of Saskatchewan</td>
<td>21,122</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Inventories</td>
<td>87,691</td>
<td>89,158</td>
<td>91,228</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>13,681</td>
<td>20,183</td>
<td>15,399</td>
</tr>
<tr>
<td>Short-term investments</td>
<td>2,770,674</td>
<td>4,374,071</td>
<td>2,482,638</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>3,820,566</strong></td>
<td><strong>4,374,071</strong></td>
<td><strong>9,219,751</strong></td>
</tr>
</tbody>
</table>

### Liabilities and Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$1,160,881</td>
<td>$1,067,289</td>
<td>$2,866,766</td>
</tr>
<tr>
<td>Current portion of long term debt</td>
<td>248,630</td>
<td>236,503</td>
<td>212,675</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>123,923</td>
<td>154,188</td>
<td>146,981</td>
</tr>
<tr>
<td>Current portion of obligations under capital lease</td>
<td>15,791</td>
<td>17,260</td>
<td>16,534</td>
</tr>
<tr>
<td>Due from University of Saskatchewan</td>
<td>–</td>
<td>137</td>
<td>32,175</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>1,549,225</strong></td>
<td><strong>1,475,377</strong></td>
<td><strong>3,275,131</strong></td>
</tr>
</tbody>
</table>

### On behalf of the Board:

- **Caroline Cottrell**, General Manager
- **Max FineDay**, USSU President
## 2012-13 Statement of Operations

**Years ended April 30, 2013 and 2012**

<table>
<thead>
<tr>
<th>Revenue:</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales</td>
<td>$1,942,532</td>
<td>$2,080,233</td>
</tr>
<tr>
<td>Amortization of deferred capital contributions</td>
<td>1,554,243</td>
<td>1,522,660</td>
</tr>
<tr>
<td>Student fees</td>
<td>1,125,030</td>
<td>1,042,084</td>
</tr>
<tr>
<td>Facilities</td>
<td>926,440</td>
<td>921,440</td>
</tr>
<tr>
<td>Marketing and media</td>
<td>110,117</td>
<td>96,710</td>
</tr>
<tr>
<td>Other</td>
<td>51,504</td>
<td>55,584</td>
</tr>
<tr>
<td>Entertainment</td>
<td>41,853</td>
<td>51,883</td>
</tr>
<tr>
<td>Student services</td>
<td>27,605</td>
<td>28,972</td>
</tr>
<tr>
<td>Investment income and changes in fair value</td>
<td>46,341</td>
<td>17,615</td>
</tr>
<tr>
<td>Ratification revenue</td>
<td>12,614</td>
<td>12,626</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>5,838,279</strong></td>
<td><strong>5,829,807</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses:</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business operations</td>
<td>$1,974,477</td>
<td>$2,106,691</td>
</tr>
<tr>
<td>Amortization</td>
<td>1,309,301</td>
<td>1,161,289</td>
</tr>
<tr>
<td>Financing costs</td>
<td>1,083,684</td>
<td>1,106,513</td>
</tr>
<tr>
<td>Administrative</td>
<td>918,645</td>
<td>844,803</td>
</tr>
<tr>
<td>Building maintenance</td>
<td>764,639</td>
<td>678,948</td>
</tr>
<tr>
<td>Student services</td>
<td>230,304</td>
<td>231,746</td>
</tr>
<tr>
<td>Student governance</td>
<td>195,660</td>
<td>200,872</td>
</tr>
<tr>
<td>Marketing and media</td>
<td>47,271</td>
<td>45,910</td>
</tr>
<tr>
<td>Entertainment</td>
<td>39,120</td>
<td>44,905</td>
</tr>
<tr>
<td><strong>Loss before the undernoted</strong></td>
<td><strong>6,563,101</strong></td>
<td><strong>6,421,677</strong></td>
</tr>
<tr>
<td>Other expense:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loss on disposal of property and equipment</td>
<td>$(164,504)</td>
<td>$(177,971)</td>
</tr>
<tr>
<td>Deficiency of revenue over expenses</td>
<td>$(889,326)</td>
<td>$(769,841)</td>
</tr>
</tbody>
</table>
2012-13 USSU Fees

USSU fees are used to fund a variety of Students’ Union initiatives and services. For more details about the USSU’s governing structure and services, please visit the USSU website at www.ussu.ca. The type of fees, including the amount contributed by each student per year, are listed below:

**Full-Time On Campus Undergraduate Students**
- Students’ Union ............................................................. $ 71.24
- Health and Dental Plan .............................................. $ 238.42
- Student Infrastructure Fee ........................................$ 111.36
- U-Pass ......................................... $ 147.02  ($73.51 per term)

**Part-Time On Campus Undergraduate Students**
- Students’ Union ............................................................. $ 35.62
- Student Infrastructure Fee .......................................$ 55.68
- U-Pass ..........................................$ 147.02 ($73.51 per term)

**Off-Campus and Audit Only Students**
- Students’ Union ............................................................. $ 35.62
- Student Infrastructure Fee .......................................$ 55.68

**USSU Student Fee Details**

**Students’ Union**
The Student’ Union fee is used to fund advocacy work and services.

**Health and Dental Plan**
The USSU Health & Dental Plan provides a comprehensive package of health, dental, vision and travel benefits to fill the gaps left by provincial Medicare and a parent or spouse’s plan.

**Student Infrastructure Fee**
In March 2003 students voted to implement the Student Infrastructure Fee for the purpose of constructing and sustaining student buildings. Primarily this fee will repay the loan acquired for a 22 million dollar renovation and expansion of Place Riel Student Centre.

**U-PASS**
Undergraduate students (some exemptions apply) are assessed a mandatory fee of $74.62 per academic term providing transit coverage from September though December for Term 1, and January through April for Term 2. U-PASS does not include the summer period of May through August. U-PASS allows students unfettered access to Saskatoon Transit services and it is a significant part of the USSU’s commitment to sustainability.
Directory
2012-13 Executive Committee

President: Jared Brown  
VP Operations & Finance: Steven Heidel  
VP Academic Affairs: Ruvimbo Kanyemba  
VP Student Affairs: Alexandria Werenka

University Students’ Council
Chair: James Pepler  
Agriculture and Bioresources: Carmelle Huberdeau  
Arts & Science: David Ogunkanmi  
Arts & Science: Benjamin Schwab  
Education: Andrew Kitchen  
Education: Kyle Males  
Engineering: Sara Kruger  
Engineering: Wyatt Berlinic  
Edwards School of Business: Nathan Adams  
Edwards School of Business: Jenna Moellenbeck  
Indigenous Students: Phoenix Rider  
Indigenous Students: Ryan Moccasin  
International Students: Odoka Gibson  
International Students: Du Rui  
Kinesiology: Nour Abouhamra  
Law: Galen Richardson  
Medicine: Kerollos Wanis  
Nursing: Dillan Radomske  
Pharmacy & Nutrition: Kimberly Gabriel  
St. Thomas More: Alyssa Bredohl  
St. Thomas More: Jordan Sherbino

Veterinary Medicine: Alyssa Anderson

USSU Administration
General Manager: Caroline Cottrell  
Facilities & Business Manager: Freda Salikin  
Communications & Services Manager: Jason Ventnor  
Controller: Amanda Mitchell  
Facilities & Events Coordinator: Stefanie Ewen  
Graphic & Media Designer: Olivia Swerhone-Wick  
Accounting Assistant: Peggy Pfeil  
Administrative Secretary: Barb Yanko  
Administrative Secretary: Desiree Moody  
Administrative Secretary: Mandy Elash

USSU Operations
Browsers Café: Amanda Wilkins  
Copy Central: Len Derksen  
Information Centre: Poonam Rana  
Louis’: Jason Kovitch, Norman Parchman, Dan Smolinski, Sean Gallop  
XL Print & Design: Meredith Penner

USSU Centres
Food Centre: Alex Gao  
Help Centre: Natalya Mason  
Pride Centre: Jack Saddleback  
Safewalk / Student Crew: Ata Merat  
Women’s Centre: Heather Kevill
Affiliated Clubs and Associations

African Student Association (AFSA)
Agricultural Students' Association
Ahmadiyya Muslim Students' Association
AIESEC Saskatoon
Amnesty International
Anatomy & Cell Biology Club (ACBC)
Archaeological Students Association (ASA), The Dirt Gang/APALA
Best Buddies U of S
Biochemistry Students Association
BIOLOGY CLUB
CAPSI
Catholic Christian Outreach
Cercle Francais
Chemical Engineering Student's Society
Chemistry Student's Society
Chinese Students' & Scholars' Association
CIM Saskatoon Student Chapter
CIVILS CLUB SSCSCE
Club Hispanico
College Fresh Music
Comitatus
Crisis Relief Student Association
ECONOMICS STUDENT SOCIETY
Education Students' Society - ESS
Edwards Business Students' Society
Edwards Business Students' Society - JDC West
Environmental Engineering Students' Society
Environmental Studies Students Association
EWB Saskatchewan
Frontier College Saskatoon
German Circle
Golden Key International Honour Society
Green Legal
Health Sciences Students' Association
Hillel Saskatoon
History Undergraduates Students' Association
Huskie Athletic Council
Huskie Motorsports
I.T.E.P. Executive Student Council
IEEE Students Branch
INDIA STUDENTS' ASSOCIATION
Indigenous Students' Council
Inter-Varsity Christian Fellowship
International Studies Students' Association
Law Students' Association
Linguistic Student Association
Louis' Trivia Organisation
Malaysian Students' Association
Mechanical Engineering Students Association
Muslim Students' Association
National Mining Competition Incorporated
Northern Administration Students Association
Nutrition Professional Enhancement Club
Ore Gangue Students' Society